

LEAD WITH YOUR LAWYER (?/!)

A Different Kind of InfoSec Experience

David G. Delaney, Esq.

WHAT WAS YOUR...

...best InfoSec experience working with attorneys?

...worst InfoSec experience working with attorneys?

LAWYER LEADERSHIP IN BIG COMPANIES

Cybersecurity Ventures 500—Most Innovative in 2018

“Information Security” Companies—only 2 (?)

- #1 Herjavec Group: no GC on executive team website
- #21 Optiv: GC bio: “William Croutch has 20 years of global legal and leadership experience.”

“Cybersecurity” Companies—lots of those

- #7 Microsoft: PRESIDENT AND CHIEF LEGAL OFFICER Brad Smith (!)
- #48 SAS: John Boswell (CLO) AND Patricia Brown (GC) on leadership page (!)

Only other NC company: #250 Fortalice (no mention of legal)

Only U.S. ICS company: #437 Dragos (no GC listed on executive leadership team)

WHAT DO WE MEAN BY LEADERSHIP?

Academic ... social influence process

Business ... organization, models

Military ... servant leadership

Legal ... TBD

DEVELOPING LEADERS

...through processes

...over time

...gaining experience

...as integrated teams

...across boundaries

...considering diversity

...to be deliberate

...to mature

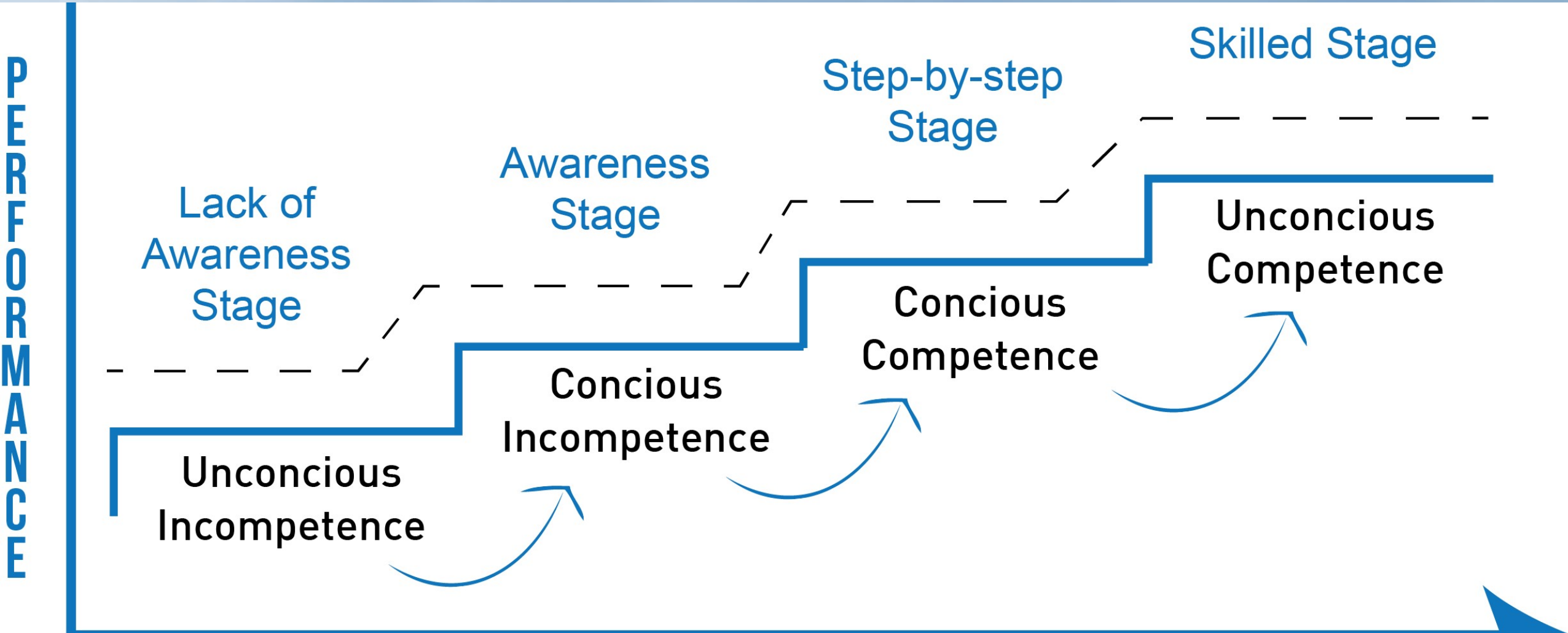
...and thereby knowledge

...because we must

...to promote innovation

...to improve equality

THE CONSCIOUS COMPETENCE LEARNING MODEL



* New Research *

nature
human behaviour

Letter | Published: 17 September 2018

A robust data-driven approach identifies four personality types across four large data sets

Martin Gerlach, Beatrice Farb, William Revelle & Luís A. Nunes Amaral [✉](#)

Nature Human Behaviour (2018) | [Download Citation](#) ↓

1. Average
2. Reserved
3. Self-centered
4. Role Model

GALL

H

Traits

rs

1. Trust

2. Stal

3. Cor

4. Hop

e right people
needs

WHAT HAS YOUR EXPERIENCE BEEN?

State law

Federal law

Personal ethics

Company strategy

Company operations

Product development

...

HOT ISSUE: WORK FOR U.S. GOVERNMENT



urity...

...“the Chinese are technologically superior over the United States.”

HOT ISSUE: PRIVACY

Facebook

Misuse of private data

Real fake news (?)



Apple Leadership



Katherine Adams

Senior Vice President and
General Counsel



FUNDAMENTAL QUESTIONS

What is

Kent Walker, Google SVP Global Affairs (former GC):

How is

Complying with a “right to be forgotten” order from the European Court of Justice...

What do

“would encourage other countries, including less democratic regimes, to try to impose their values on citizens in the rest of the world.”

How do lawyers help frame issues and achieve success?

...for the company, community, global society?

LAWYER-LEADER EXAMPLES

Brad Smith

Microsoft
President

Legal expertise, vision, mo

“a de facto ambassador for

--- NY Times, 2014

@BradSmi



Brad Smith ✓
@BradSmi

Following

We have a responsibility to develop technologies that promote respect for human rights. This is why I am so excited to announce Microsoft's AI for Humanitarian Action program. [#AlforGood](#)



Using AI to help save lives - Microsoft on the Issues

LAWYER-LEADER EXAMPLES

Jim Baker

Lawfare, Brookings, Harvard

Former FBI GC, DOJ Intelligence Policy Chief

Data ↔ Security ↔ AI ↔ Threats ↔ Governance

<https://www.lawfareblog.com/contributors/5001/feed>

@lawfareblog

LAWYER-LEADER EXAMPLES

Ashley Deeks **University of Virginia Law School**
Professor of Law

Legal frameworks ↔ AI & crim/mil operations ↔ Encryption

<https://www.lawfareblog.com/contributors/33/feed>

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LAWYER-LEADER EXAM

Phil Reitinger President & CEO

+ NYC-London funding partner

+ “Do Something. Measure It.”

+ DMARC

globalcyberalliance.org

@CarpeDiemCyber, @GlobalCyberAlln



STAY IN TOUCH...WE'RE FRIENDS NOW (!)

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